

Total No. of Questions : 5]

SEAT No. :

**P2370**

[4670] - 105

[Total No. of Pages : 2

**M.B.A. - I**

**105: ORGANISATIONAL BEHAVIOUR  
(2013 Pattern) (Semester - I) (Full Credit Course)**

*Time : 2 ½ Hours ]*

*[Max. Marks : 50*

*Instructions to the candidates:*

- 1) All questions are compulsory.
- 2) Each question has an internal option.
- 3) Each question carries 10 marks.
- 4) Figures to the right indicate marks for that question/sub-question.
- 5) Your answers should be specific and to the point.
- 6) Support your answers with suitable live examples.
- 7) Draw neat diagrams and illustrations supportive to your answer.

**Q1) a)** “Behaviour is generally predictable, so there is no need to formally study OB.” Do you agree or Disagree with this statement? Why? [10]

OR

- b) Define ‘Organisational Behaviour’. Explain in brief models of OB- [10]
- i) Autocratic Model
  - ii) Custodial Model
  - iii) Supportive Model

**Q2) a)** Explain the meaning of Personality? Enumerate the Big Five Personality Model with suitable examples? [10]

OR

- b) Discuss Critically Herzberg and Maslow’s need hierarchy theory of Motivation. [10]

**Q3) a)** “Both Formal and informal groups are necessary for the group Activity just as two blocks are essential to make a pair of scissor workable” Comment. [10]

OR

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- b) Define 'Leadership'. Explain the styles of Leadership with justifying examples. [10]

**Q4)** a) What is 'Organisation Structure'? Explain in brief the basic elements in designing Organisation Structure. [10]

OR

- b) Write a short notes on-
- i) Strong Vs. Weak Culture. [3]
  - ii) Hard Vs. Soft Culture. [3]
  - iii) Formal Vs. Informal Culture. [4]

**Q5)** a) Explain how will you implement Kurt Lewin's Three Stage Change Model in a manufacturing company? [10]

OR

- b) Explain the concept of Resistance to Change. What are the steps to be taken by an Individual and Management to overcome the Resistance to Change? [10]

