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[5659]-5002

## First Year M.B.A. (Semester - I)

102: ORGANIZATIONAL BEHAVIOUR **(2019 Pattern)** *Time* : 2½ *Hours*] [Max. Marks : 50] *Instructions to the candidates:* Draw neat labeled diagrams wherever necessary. 2) Black figures to the right indicate full marks. All Questions are compulsory. 3) **Q1**) Solve any five : [10] What are the three levels of analysis in OB model? [2] a) According to Vroom's Expectancy Theory, identify three components b) of individual effort level. [2] What is "Organizational commitment". [2] c) State two advantages and limitations of cohesive groups. d) [2] What are felt emotions and displayed emotions? e) [2] What are the steps involved in creating an organizational culture. [2] f) Enumerate two ways to manage stress? [2] g) The higher order needs in \_\_\_\_\_ theory specified by \_\_ h) is considered as Motivators as per \_\_\_\_\_. [2] Achievement Motivation, David McClelland, Abraham Maslow, i) ii) Hierarchy of Needs, Abraham Maslow, Frederick Herzberg iii) Equity, Adam Smith, Victor Vroom iv) Expectancy Theory, Porter Lawler, Adam Smith Q2) Solve any two: [10] Discuss the evolution of management thought in brief. [5] a) Explain Frederick Hertzberg's motivation hygiene theory. b) [5] What do you understand by transformational and transactional c) leadership? [5]

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[10]

- a) In an organization what are the different areas or functions which are mostly affected by perception? [10]
- b) How would you demonstrate good teamwork skills? [10]

## **Q4**) Solve any one:

[10]

- a) Articulate Different Strategies used for resolving Interpersonal Conflicts.
  [10]
- b) Examine at least 5 Organisational Strategies which can be used for Stress Management? [10]

## Q5) Solve any one:

[10]

- a) Considering the contemporary dynamic work environment, it is clear that organizational behavior has to respond to the challenges faced at workplace. What is your view and why? [10]
- b) Explain with an example when and how 'coercion' strategy can be used toeffectively overcome resistance to change. [10]

**XXX**